

June 1, 2018

**RE: C3 Industrial Blasting & Coatings, Inc.
PO Box 22517
Knoxville, TN 37933**

It has been the privilege of Willis of Tennessee, Inc. to provide surety bonds on behalf of C3 Industrial Blasting & Coatings, Inc. C3 Industrial Blasting & Coatings, Inc. is a highly regarded and valued surety account of Philadelphia Indemnity Insurance Company. Philadelphia Indemnity Insurance Company, One Bala Plaza., Suite 100 Bala Cynwyd, PA 19004, is currently rated A++ by A.M. Best key rating guide and listed in the U.S. Department of the Treasury acceptance report.

Philadelphia Indemnity Insurance Company currently provides a \$450,000 single project and \$450,000 aggregate surety credit facility in support of C3 Industrial Blasting & Coatings, Inc.'s bonding requirements. Philadelphia Indemnity Insurance Company stands ready to provide bonding support for C3 Industrial Blasting & Coatings, Inc.'s project, subject to normal underwriting requirements, including review of contract terms, conditions, bond forms and evidence of financing if necessary.

As surety broker for C3 Industrial Blasting & Coatings, Inc. we can recommend this firm to you as one of the Southeast's most professional contractors. If you should have any questions or require additional information, please do not hesitate to us a call.

Sincerely,



**Sue B Hill
Attorney-In-Fact Philadelphia Indemnity Insurance Company
Willis of Tennessee, Inc.
265 Brookview Centre Way, Suite 505.
Knoxville, TN 37919
865-583-3755**

PHILADELPHIA INDEMNITY INSURANCE COMPANY

One Bala Plaza, Suite 100
Bala Cynwyd, PA 19004-0950

Power of Attorney

KNOW ALL PERSONS BY THESE PRESENTS: That **PHILADELPHIA INDEMNITY INSURANCE COMPANY** (the Company), a corporation organized and existing under the laws of the Commonwealth of Pennsylvania, does hereby constitute and appoint **Janice M. Fennell, Richard C. Rose, Jeremy C. Rose, William K. Hamilton, Sue B. Hill, Autumn Schneider, and Tina Foster of Willis of Tennesse, Inc.** its true and lawful Attorney-in-fact with full authority to execute on its behalf bonds, undertakings, recognizances and other contracts of indemnity and writings obligatory in the nature thereof, issued in the course of its business and to bind the Company thereby, in an amount not to exceed **\$25,000,000**.

This Power of Attorney is granted and is signed and sealed by facsimile under and by the authority of the following Resolution adopted by the Board of Directors of PHILADELPHIA INDEMNITY INSURANCE COMPANY on the 14th of November, 2016.

RESOLVED: That the Board of Directors hereby authorizes the President or any Vice President of the Company: (1) Appoint Attorney(s) in Fact and authorize the Attorney(s) in Fact to execute on behalf of the Company bonds and undertakings, contracts of indemnity and other writings obligatory in the nature thereof and to attach the seal of the Company thereto; and (2) to remove, at any time, any such Attorney-in-Fact and revoke the authority given. And, be it

FURTHER RESOLVED: That the signatures of such officers and the seal of the Company may be affixed to any such Power of Attorney or certificate relating thereto by facsimile, and any such Power of Attorney so executed and certified by facsimile signatures and facsimile seal shall be valid and binding upon the Company in the future with respect to any bond or undertaking to which it is attached.

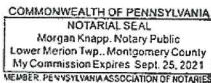
IN TESTIMONY WHEREOF, PHILADELPHIA INDEMNITY INSURANCE COMPANY HAS CAUSED THIS INSTRUMENT TO BE SIGNED AND ITS CORPORATE SEAL TO BE AFFIXED BY ITS AUTHORIZED OFFICE THIS 27TH DAY OF OCTOBER, 2017.



(Seal)

Robert D. O'Leary Jr., President & CEO
Philadelphia Indemnity Insurance Company

On this 27th day of October, 2017, before me came the individual who executed the preceding instrument, to me personally known, and being by me duly sworn said that he is the therein described and authorized officer of the **PHILADELPHIA INDEMNITY INSURANCE COMPANY**; that the seal affixed to said instrument is the Corporate seal of said Company; that the said Corporate Seal and his signature were duly affixed.



(Notary Seal)

Notary Public:

residing at:

Bala Cynwyd, PA

My commission expires:

September 25, 2021

I, Edward Sayago, Corporate Secretary of PHILADELPHIA INDEMNITY INSURANCE COMPANY, do hereby certify that the foregoing resolution of the Board of Directors and this Power of Attorney issued pursuant thereto on this 27th day of October, 2017 are true and correct and are still in full force and effect. I do further certify that Robert D. O'Leary Jr., who executed the Power of Attorney as President, was on the date of execution of the attached Power of Attorney the duly elected President of PHILADELPHIA INDEMNITY INSURANCE COMPANY,

In Testimony Whereof I have subscribed my name and affixed the facsimile seal of each Company this 1 day of JUNE, 20 18.



Edward Sayago, Corporate Secretary
PHILADELPHIA INDEMNITY INSURANCE COMPANY